

Dominic O'Brien,
Principal Scrutiny
Officer

020 8489 2957

dominic.obrien@haringey.gov.uk

09 January 2024

To: All Members of the Overview and Scrutiny Committee

Dear Member,

Overview and Scrutiny Committee - Tuesday 9th January 2024

I attach a copy of the following reports for the above-mentioned meeting which were not available at the time of collation of the agenda:

8. SCRUTINY OF THE 2024/25 DRAFT BUDGET / 5 YEAR MEDIUM TERM FINANCIAL STRATEGY (2024/25 - 2028/29) (PAGES 1 - 4)

Appendix 3 – MTFS Savings Tracker – Q2 2023/24 (Revised version)

This is a revised version of Appendix 3 which corrects some formatted errors that appeared in the original version published in the main agenda pack.

Yours sincerely

Dominic O'Brien,
Principal Scrutiny Officer

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MTFS Savings Tracker (2023/24)

Directorate:Committee

Period: 6

Red	Saving fully/partially unachievable	Green	Saving is on schedule to deliver agreed Objectives, Outcomes and Benefits
Amber	Saving achievable but full/partial slippage required	Amber	There is only an intermediate level of confidence in delivery
Green	Saving met in full and on time	Red	Low level of confidence in delivery of the saving. URGENT action required.

MTFS Savings Ref	Cabinet Decision Date	Saving proposal	Description	2023/24					2023/24-2027/28					Comments on RAG Status & Actions to address Amber/Red (2024/25+)		
				2023/24 £'000s	Total £'000	2023/24 Projected Full Year Savings £'000s	2023/24 Savings surpl	RAG Status (Delivery of 2022/23 Saving)	Comment on Delivery RAG Status	2023/24 £'000s	2024/25 £'000s	2025/26 £'000s	2026/27 £'000s		2027/28 £'000s	
PL20/9	01-Mar-21	Full Cost recovery of services	Recover full costs of matchday cleansing	70	70	0	(70)	Red	Currently, council budgets continue to support matchday cleansing costs.	70	50	0	0	0	Red	Planning's negotiations with Spurs regards LAMP contributions for matchday cleansing are currently progressing.
PL20/14	01-Mar-21	Commercial Waste	Increased income from commercial waste operations	35	35	0	(35)	Red	Value of businesses closing currently more than value of new business won. Impact from bag prices only being increased by 5% to support businesses through difficult period, against NLWA increase of 14%, is damaging profit all the while growth is not compensating for it. Growth hindered by level of non-compliant commercial sack waste being presented in black sacks. Also seeing aggressive pricing from one particular competitor	35	35	10	0	0	Red	The Service is a consultee within Enforcement Review and has proposed an MTFS spend to save project to temporarily bolster enforcement resources to help tackle non-compliant and unpaid trade waste, which, when converted to sales, would increase commercial waste revenue
PL20/15	01-Mar-21	Fleet	Reduced costs of council-owned & operated fleet	50	50	0	(50)	Red	Awaiting outcome of fleet strategy - cross cutting saving of fleet operation/maintenance across directorates that is to be unified in the Placemaking and Housing Directorate in the 2024 calendar year	50	50	0	0	0	Red	Awaiting outcome of fleet strategy following unification of fleet maintenance responsibility
PL20/18	01-Mar-21	Crematorium Lease and Parks Property	Increased income from leases	20	20	20	0	Green		20	20	0	0	0	Green	
PL20/17	01-Mar-21	Increase green waste subscriptions	Further income from increased take up of green waste subscriptions	15	15	0	(15)	Red	Pre-MTFS income target not expected to be hit again this year	15	20	20	0	0	Amber	
EN_SAV_002	07-Feb-23	Savings relating to waste services review	Assumed future years saving post new waste services contract	0	0	0	0	n/a		0	0	1,300	0	0	Amber	
EN_SAV_004	07-Feb-23	Events Income Increases	Increased income from commercial and other events in parks	50	50	50	0	Green		124	40	89	44	44	Amber	
EN_SAV_004	07-Feb-23	Crematorium Lease and Parks Property increases	Additional income from crematorium lease charges	14	14	14	0	Green								
EN_SAV_004	07-Feb-23	Additional Parks FPN income	Increased enforcement activity planned to deliver additional income from Fixed Penalty Notices	15	15	8	(7)	Amber	Delayed recruitment of enforcement officers							

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				2023/24 £'000s	Total £'000	2023/24 Projected Full Year Savings £'000s	2023/24 Savings surpl	2023/24 Savings			2024/25 £'000s	2025/26 £'000s	2026/27 £'000s	2027/28 £'000s		
20/25-YC10 - YC1	11/02/2020 & 12/02/2019	Additional sites for on street digital advertising & Out of home advertising income generation	The proposal is to generate an income from the advertising opportunities in the borough. While we have recently awarded contract for our digital on street advertising, we are now looking at other forms of advertising, which are sympathetic to the surroundings and maximise the councils commercial returns. This is in the form of street advertising, out of home advertising, and libraries/customer services advertising.	6	6	6	0	Green		6					Amber	
CSE_SAV_002	07-Feb-23	Additional commercial advertising opportunities		128	128	120	(8)	Amber	Due to project timelines income from large format advertising is not going to be in line with budget expectations. However, work is on-going to deliver additional income through the other elements in smaller format advertising and hubs. Current expectations are that this could be at approx £120k level. There are a number of variables including tender processes which mean that this cannot yet be considered 'green'.	202	84	50	5	5	Amber	
CSE_SAV_003	07-Feb-23	Improved Debt Recovery		365	365	300	(65)	Amber	Due to issues with the migration data between SAP and the new Debt Management system (Lateral), we are now working towards a Go Live date of beginning of November. We are currently projecting additional cash receipts of £300k across the 3 workstreams. It is not possible to predict at this stage how much of this additional cash benefit will translate into revenue savings until year end when the bad debt provision is recalculated.	365	300				Amber	
CSE_SAV_004	07-Feb-23	Single Person Discount Reviews		290	290	290	0	Amber	The Contract with Civica who will be reviewing the SPD's has been concluded. Once the Data Protection Impact Assessment has been completed (mid-Oct) we can go-live and transfer the dataset over to Civica for data matching and the process for communicating with affected residents can be started. However at this point it is felt that the target is still attainable.	290	400				Amber	

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	09-Mar-21	Digital Together	Cross-Cutting Saving Proposal - re-profiled as part of 2023/24 Budget process	500	500	42	(458)	Amber	The in-year savings expectation has been reduced to reflect the reality of the situation with a reprofiling of the shortfall into next year required (24/25 £1,000k ; 25/26 £1,810k). Work is underway to accelerate the established of a development team, pipeline, automation toolkit and governance process. Expected to be operational in Q3. Work underway to assign a target to each service area in a bid to rethink the way these savings are achieved.	500	500	1360			Amber	
Total:Committee				1,558	1,558	850	(708)			1,677	1,499	2,829	49	49		

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